

WESTCHESTER COUNTY HEALTH CARE CORPORATION

BOARD OF DIRECTORS MEETING

July 14, 2021

6:30 P.M.

EXECUTIVE BOARD ROOM

VOTING MEMBERS PRESENT: Orlando Adamson, M.D., William Frishman, M.D., Renee Garrick, M.D., Herman Geist, Susan Gevertz – via Webex, John Heimerdinger – via Webex, Mitchell Hochberg, Patrick McCoy, Alfredo Quintero, Zubeen Shroff, Mark Tulis, Richard Wishnie

VOTING MEMBERS EXCUSED: Tracey Mitchell

NON-VOTING MEMBERS PRESENT: Michael Israel, John Flannery – via Webex, Martin Rogowsky, Michael Rosenblut

**STAFF PRESENT: Julie Switzer, EVP, Chief Legal Officer
Gary Brudnicki, Senior Executive Vice President
Kara Bennorth, EVP
Marc Chasin, M.D., CHIO
Don Chen, M.D., Director of Infection Control
Anthony Costello, EVP, Chief Operating Officer
Michael Doyle, M.D., Executive Director and CMO, HealthAlliance
Mark Fersko, Revenue and Finance Advisor
Paula Fessler, Chief Nursing Executive
Michael Gewitz, M.D., Executive Director, MFCH
Mary Leahy, M.D., CEO, Bon Secours Charity Health System
Josh Ratner, EVP, Chief Strategy Officer**

CALL TO ORDER

The July 14, 2021, meeting of the Westchester County Health Care Corporation ("WCHCC") Board of Directors was called to order at 6:00 p.m., by Mr. Hochberg, Chair. A quorum was present.

VOTING MEMBERS PRESENT

Orlando Adamson, M.D.	Mitchell Hochberg
William Frishman, M.D.	Patrick McCoy
Renee Garrick, M.D.	Alfredo Quintero
Herman Geist	Zubeen Shroff
Susan Gevertz – via Webex	Mark Tulis
John Heimerdinger – via Webex	Richard Wishnie

VOTING MEMBERS EXCUSED

Tracey Mitchell

NON-VOTING MEMBERS PRESENT

Michael Israel
John Flannery – via Webex
Martin Rogowsky
Michael Rosenblut

EXECUTIVE SESSION

The Board moved into Executive Session for the purpose of discussing strategic planning matters.

MR. HOCHBERG ASKED FOR A MOTION TO MOVE OUT OF EXECUTIVE SESSION. MR. TULIS MOTIONED, SECONDED BY MR. SHROFF. THE MOTION CARRIED UNANIMOUSLY.

REPORT OF THE CHAIR/ADDITIONS TO THE AGENDA

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE THE MINUTES FROM THE JUNE 2, 2021, MEETING OF THE BOARD. A MOTION WAS MADE BY MR. TULIS, SECONDED BY DR. ADAMSON, TO APPROVE THE JUNE 2, 2021, WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS MEETING MINUTES. THE MOTION WAS APPROVED UNANIMOUSLY.

REPORT OF THE PRESIDENT OF THE MEDICAL STAFF

Dr. Frishman provided the report of the President of the Medical Staff. He presented a credentialing packet (dated July 14, 2021, and attached to these minutes) containing information on Credentialing Appointments, Additional Privileges, and FPPEs.

Motion to Approve Recommendations for Appointments, Additional Privileges, and FPPEs.

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE THE RECOMMENDATIONS FOR APPOINTMENTS, ADDITIONAL PRIVILEGES, AND FPPES. MS. GEVERTZ MOTIONED, SECONDED BY MR. MCCOY. THE MOTION CARRIED UNANIMOUSLY.

REPORT OF THE PRESIDENT

Mr. Ratner provided an overview of WMC's recent Vaccine HUB activities to the Board. He stated that the focus is now on local pop-up vaccination sites, as it relates to the lower vaccination rate zip codes. Mr. Ratner advised that HUB activities are starting to wind down, as the vaccination rate across the Hudson Valley is almost 70%.

Mr. Ratner informed the Board that WMC's Clinical Research Center ("CRC") project launched on May 1, 2021, in collaboration with the New York Medical College. He stated that approximately 40 studies were released from approval backlog following the launch, and the goal is to expedite IRB study approval to 3 months. Mr. Ratner advised that the CRC is composed of multi-disciplinary research-oriented physicians in key service lines and also supports recruitment of top talent focusing on clinical research.

Mr. Ratner presented a video on the ribbon cutting ceremony of HealthAlliance's Cath Lab, noting that this is the only Cath Lab in Ulster County.

Ms. Bennorth reviewed the June 2021 Development Dashboard for the Board. She stated that for the month of June, \$238,000 was received, bringing the total year to date June to \$3.8 million.

Ms. Bennorth advised of the following upcoming events:

- Golf Tournament at Winged Foot – August 23rd;
- Go The Distance Walk – September 12th;
- Culinary Institute of America – September 17th

Ms. Bennorth updated the Board on the Point of Sale Campaigns.

Ms. Bennorth informed the Board that the County Association will be providing WMCHHealth with its Annual Leadership Award in recognition of its HUB activities.

Ms. Bennorth informed the Board that the County Parks Association will be recognizing Mark Tulis for his commitment and contribution to Westchester County Parks.

Mr. Costello updated the Board on several in-house construction projects, such as the Main Tower basement and the Main Tower/ACP Corridor, the Maria Fareri Children's Hospital Nourishment Station, 4 North, Taylor Pavilion Medicine Offices, and Cedarwood Hall.

Mr. Costello informed the Board of the following clinical updates at MHRH:

- 10 bed Pediatric Unit – construction to commence July 2021;
- Cardiac Cath construction will be completed by fall 2021;
- Reorganization of ED – centralization of mental health patients to increase efficiencies; and
- Conversion to Velocity proximity access control system – standardized with Valhalla.

- Physician Recruitment (APS):
 - Pathology – Muhammad Qazi, MBBS and Harish Goli, MBBS;
 - Anesthesiology – Collrane Forestano, PA and Emily Bodin, CRNA;

- Addiction Psychiatry – Khaled Mohamed, M.D.
- Psychiatry – Shawn Gates, NP and Shaniqua Wilson, NP; and
- Nephrology – Shy’na Foster, NP.

Dr. Doyle, Executive Director of HealthAlliance, informed the Board of the following:

Clinical updates:

- Cath Lab go-live June 15th; over 20 procedures to date;
- Mountainside Residential Care Center remains COVID free, visitation in accordance with NYS guidelines;
- Volume recovery:
 - OR at pre-COVID levels; and
 - ED and inpatient at 80%.

Behavioral Health:

- 53% of Psychiatry patients are treated and released, and of those admitted, 91% of them are at WMCHHealth Network; and
- 56% of Substance Abuse patients are treated and released, and of those admitted, 69% of them are at Broadway.

Kingston COVID-19 Testing Site:

- Daily tests average less than 20 per day; and
- Open Monday – Friday.

COVID Vaccination POD:

- Ulster County Fairground Mass Vaccination site closed June 29th; and
- Continuing to provide vaccinations in Margaretville Hospital.

Surveys and Certifications:

- DNV surveys for Mary’s Avenue and Margaretville; and
- Mary’s Avenue and Margaretville ISO certification.

Community engagement activities:

- Michael B. Finnegan Golf Outing; and
- Bruderhof Community.

Dr. Leahy stated that the Charity Board approved the transition of Charity’s IT services to Cerner at yesterday’s Board meeting.

Dr. Leahy advised the Board that Good Samaritan Hospital’s golf outing this past Monday was well attended.

Dr. Leahy stated that Charity recently held its employee appreciation barbeques.

Dr Leahy informed the Board that the Bon Secours Medical Group received the Million Hearts award. She stated the award is given by CMS for excellence in hypertension control.

Dr. Leahy advised the Board that Charity recently held its REACH Council meeting.

Dr. Leahy provided the Board with a Charity facilities update.

Dr. Gewitz informed the Board that a memorial service was held for Dr. Khanh Nguyen on Monday.

Dr Gewitz provided the following MFCH/Clinical Operations update:

- New recruits in OB–MFM leadership and regional partner:
 - Dr. Angela Silber; and
 - Dr. Keith LeScale.
- Clinical Research Center:
 - First meeting of Clinical Advisory Committee held;
 - Development of staffing infrastructure;
 - Development of consolidated legal process; and
 - Roster of Clinical Research proposals.
- Triennial Survey:
 - Foundation for the Accreditation of Cellular Therapy (FACT).
- Development of Pediatric Physical Therapy Program.

Dr. Garrick informed the Board that the Board will receive a future education session on COVID-19, and the persistent COVID-19 Care Centers and grant opportunities. She stated that WMC recently received a second grant in the amount of \$225,000, for its work on post COVID treatment, and currently has 358 patients enrolled in its COVID-19 Care Center. Dr. Garrick stated that between 15%-30% of patients who have had COVID are experiencing long term effects.

Dr. Garrick stated that work continues on Quality harmonization of the Network, and advised that all are engaged in the extended quality infrastructure and training program.

Dr. Garrick updated the Board on the Stroke Program at WMC and HA, noting the recent recruitment of Dr. Chong, a well known and respected stroke physician in the New York region.

REPORT OF THE COMMITTEES

FINANCE COMMITTEE

Mr. Tulis informed the Board that the Finance Committee met prior to the Board meeting.

Mr. Tulis advised the Board that the Committee approved the minutes of the June 2, 2021 meeting and then moved into executive session.

QUALITY COMMITTEE

Ms. Gevertz, Chair, Quality Committee, stated that the Committee met on June 4, 2021.

Ms. Gevertz advised the Board that Dr. Garrick reviewed the report of the Quality and Safety Committee meeting of April 8, 2021. She stated that DNV made a presentation to the Committee as part of its survey. Dr. Garrick advised that the Committee received departmental presentations from Hyperbaric and Ophthalmology. She stated that QA/PI reports were submitted by Antimicrobial Stewardship and the Department of Medicine.

Ms. Gevertz advised the Board that the Committee received a presentation on the Department of Radiology by Dr. Lefkovitz. She stated that he highlighted the following:

- Performance Improvement Program and Dashboard;
- PCI Committee Agenda;

- Average turnaround times by modality for 2020;
- 2020 Performance Improvement Summary;
- 2020 QA/PI and regulatory accomplishments;
- 2020 equipment improvements at WMC and MHRH; and
- 2021 Quality Improvement opportunities.

Ms. Gevertz informed the Board that the Committee received a presentation on the Transplant Quality Council by Dr. Diflo. He highlighted the following:

- Transplant volumes for 2018 through 2021;
- Key performance indicators;
- Scientific Registry of Transplant Recipients Data by organ and survival rates;
- Donor pool has increased by including Hepatitis C and COVID-19 positive donors;
- Pediatric Liver Transplant; and
- Regulatory updates/Corrective actions.

Ms. Gevertz stated that Ms. Cuddy provided the regulatory report for the Committee.

NEW BUSINESS

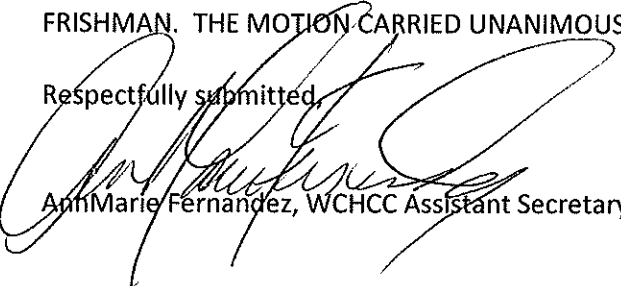
Mr. Israel presented a Resolution to approve the naming of the Department of Cardiology's Non-Invasive Reading Room in the ACP in Dr. Tanya Dutta's honor. He stated that her devotion to her patients and colleagues was an inspiration to those with whom she worked, and her memory will continue to be an inspiration to us all.

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE THE RESOLUTION, NAMING THE DEPARTMENT OF CARDIOLOGY'S NON-INVASIVE READING ROOM IN THE ACP IN DR. DUTTA'S HONOR. DR. ADAMSON MOTIONED, SECONDED BY MR. GEIST. THE MOTION CARRIED UNANIMOUSLY.

ADJOURNMENT

MR. HOCHBERG ASKED FOR A MOTION TO ADJOURN THE JULY 14, 2021, MEETING OF THE WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS. MR. TULIS MOTIONED, SECONDED BY DR. FRISHMAN. THE MOTION CARRIED UNANIMOUSLY.

Respectfully submitted,


AnnMarie Fernandez, WCHCC Assistant Secretary